



Hospital
Board of Directors
Wednesday, March 27, 2024
119 Isabella St, Boardroom | and via Zoom

Members:

- ✓ Paul Boniferro
- ✓ Joseph Bonnici
- ✓ Lindsay Broadhead
- ✓ Stephen Brown
- x Ian Gregoire
- ✓ Michael Ghent
- ✓ Adrian Ishak
- ✓ Brad Keenan
- ✓ Gale Kelly
- ✓ Wolf Klassen

- ✓ Kirk LeMessurier
- ✓ David McIsaac
- ✓ Susan Mullin
- ✓ Victor Ng
- ✓ Stephen Ranger
- ✓ Kathleen Sheehan
- ✓ Jessica Shute
- ✓ Gillian Stacey
- ✓ Eric Turner
- ✓ Dean Valentine

Non-Voting Members:

- ✓ Joanne Simons
- ✓ Wendy Cheuk
- ✓ Ed Kucharski

Invited Guests:

- ✓ Janet Chant
- ✓ Yasser Ismail
- ✓ Adrian Puopolo
- ✓ Alanna Scott
- ✓ Patrick Cowley

Recorder: Shannon Scarborough

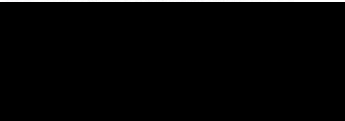
#	<i>Agenda Topic and Discussion Points</i>	<i>Decision</i>
1.0	Welcome	
	Stephen Brown welcomed everyone to the meeting and thanked everyone who worked on and attended David's Disco.	
2.0	Call to Order and Approval of the Agenda	
	Stephen Brown called the Casey House Hospital Meeting to order. <i>Motion David McIsaac to approve the Agenda for the Casey House Hospital meeting as presented. Seconded by Jessica Shute.</i>	<i>Carried</i>
3.0	Land Acknowledgement	
	Alanna Scott provided a land acknowledgement	
4.0	Client Story	
	Wendy Cheuk and Ed Kucharski shared a client story.	
5.0	Approval of Minutes	
	<i>Motion by Brad Keenan to approve the meeting minutes of January 31, 2024. Seconded by Kirk LeMessurier.</i>	<i>Carried</i>
6.0	Items for Discussion	
6.1	Audit & Finance Committee Hospital Services Accountability Agreement (HSAA) FY24/25 extension with Ontario Health (OH)	

#	<i>Agenda Topic and Discussion Points</i>	<i>Decision</i>
	<p>The Board discussed the signing of the HSAA. Given it is our legal agreement with Ontario Health and commits us to achieving a balanced budget the management team advises that we hold off on signing until we can gain further clarity on the funding packages.</p> <p>The other factor in signing would preclude Casey House from discussing and negotiating weighted case targets, a measure of the acuity of patients, which has been inappropriately calculated for several years.</p> <p>Management will reach out to Ontario Health to discuss our discomfort in proceeding with signature.</p> <p>The Board will review and reconsider once the information is available.</p> <p><i>Motion by Paul Boniferro that the Board is confirming the recommendation by management to provide feedback to Ontario Health regarding the renewal of the HSAA that Casey House currently is not proceeding with signing the extension HSAA. Seconded by Stephen Ranger.</i></p> <p>--</p> <p>Update following the Board meeting: on April 23, 2024 Joanne Simons emailed the Board of Directors to advise that she and Janet Chant, CFO had a follow up conversation with the regional lead of Ontario Health and have reviewed the two main concerns discussed at the Board meeting</p> <ol style="list-style-type: none"> 1. The Board's agreement to deliver a balanced budget considering little information regarding the funding package 2. Our need to renegotiate the targets as they relate to our inpatient weighted cases <p>OH has confirmed that Casey House will not be held to the balanced budget clause until further details have been provided and will have an opportunity in the next few months to review all the metrics. They have agreed that Casey House can include a memo to the extension letter that would detail those two items and form part of the sign back.</p> <p>Considering this, management recommends that Casey House sign the extension with the above noted. Management has spoken to colleagues in the sector and the vast majority are taking this approach to sign back.</p> <p><i>Motion by Wolf Klassen that the Board approve management to sign back the extension with the above noted. Seconded by Joseph Bonnici and confirmed by 16 Board members via email on April 23, 2024 with four Board members not responding.</i></p>	<p><i>Carried</i></p> <p><i>Carried</i></p>

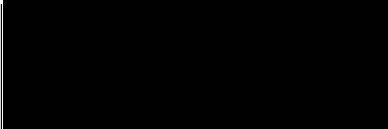
#	<i>Agenda Topic and Discussion Points</i>	<i>Decision</i>
7.0	Items for Approval	
7.1	<p>CEO Report Balanced Scorecard FY24/25: Yasser Ismail presented the new scorecard template with proposed metrics, reporting and dashboard format to see performance at a glance. There was no discussion.</p> <p><i>Motion by Kirk LeMessurier to approve the new Balanced Scorecard template and proposed metrics. Seconded by Lindsay Broadhead.</i></p> <p>Strategy: Primary Care Victor Ng presented on what is primary care. Stephen Brown thanked Victor for the presentation.</p> <p>The Board discussed what Primary Care could look like at Casey House and why it may be a good fit when thinking about reach and impact and access. The May meeting will bring back more information following in-depth client interviews.</p>	Carried
7.2	<p>Governance Committee Ethics Policy An organizational ethics policy was presented for review, this allows the Governance body of the organization to tackle ethical issues and decision making within a formalized process.</p> <p><i>Motion by Gale Kelly to approve the ethics policy. Seconded by Brad Keenan.</i></p> <p>Recruitment update Recruitment is underway with focus on health care and foundation experience. The Governance Committee will engage in the interview process with candidates brought forward in May and for election at the June AGM.</p>	Carried
7.3	<p>Quality Committee QIP FY24/25 was presented for approval based on the recommendation of the Quality Committee.</p> <p><i>Motion by Joseph Bonnici to approve the FY24/25 QIP. Seconded by Stephen Ranger.</i></p>	Carried
8.0	Other Business	
	No other business.	
9.0	Adjournment	

#	<i>Agenda Topic and Discussion Points</i>	<i>Decision</i>
	Stephen Brown adjourned the meeting. <i>Motion by David Mclsaac to adjourn the Board of Directors meeting. Seconded by Kirk LeMessurier.</i>	 <i>Carried</i>

I certify that these minutes were considered and approved at the meeting of the Casey House Hospital on May 29, 2024.



Stephen Brown
Board Chair



Joanne Simons
Board Secretary